



***Institutional Planning and Effectiveness Committee***  
***Juan Arzola and Mehmet "Dali" Öztürk, Ph.D., Co-Chairs***

**Co-Chairs**

Juan Arzola  
Mehmet "Dali" Öztürk, Ph.D.

**Academic Services**

Belen Kersten

**Administrative Services**

Greg Meinert

**Classified**

Katie Cain

**Faculty**

Milena Seyed  
Lisa Loewen  
Christina Lynch

**Institutional Research**

Ryan Barry-Souza

**Student Representative**

Jasmine Hanson  
Anthony Moreno (alternate)

**Student Services**

Juan Vazquez

**Additional Members**

Elise Garcia  
Deborah Nolan

**AGENDA – Wednesday, December 16, 2020**

**Zoom Conferencing**

**2:10 pm – 4:00 pm**

1. Call to Order
2. Action Items
  - a. Approval of Minutes – December 11, 2020
3. Information/Discussion Items
  - a. Strategic Plan
    - i. Task Force Revisions and Actions
4. Other

**IPEC 2020-2021 Initiatives**

1. *Review the Annual Report  
Timeline and Planning Timeline*
2. *Complete the 2020 Annual  
Report on the Master Plan and  
End of Cycle Report*
3. *Complete routine business*
4. *Develop 2021-2025 Strategic  
Plan*

**Next Meeting Dates**

January 14  
January 28  
February 11  
February 25  
March 11  
March 25  
April 8  
April 22  
May 13